



REMONDIS

Circularity for an emissions-neutral economy





RETHMANN-Group

Revenue *:

Equity:

Legal entities Employees: > 2.400 ³⁾ 88.000

21.2 bn € 1)

> 4,5 bn € 2)













REMONDIS°

Water

Recycling

Services

Revenue (€ mn)

11.500

■ Employees 40.000



- Contract Logistics
- Freight Logistics
- Port Logistics
- Revenue (€ mn)

7.000

■ Employees 37.500

SARIA°

- High-quality goods from animal by-products
- Producer of renewable energy
- Service provider for the agricultural and food sector
- Revenue (€ mn)

■ Employees 10.500

3.000



34.0%

- Operator and global integrator of innovative mobility solutions
- Operator of public transport networks (rail, bus, ferry, tram, cable car)
- Connected mobility and innovative on-demand solutions

Revenue (€ mn)

7.000 82.000

Employees

^{*} The difference to the individual values of the three corporate divisions results from the consolidation at overall Group level. Excluding Transdev.

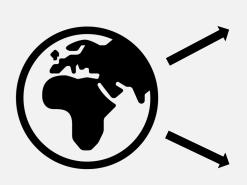
Preliminary figures
 Estimated figures

³⁾ Actual figures 2020





Two unchangable planetary limitations



 Mankind can only emit a limited amount of greenhouse gases into the atmosphere.

The amount of degradable raw materials in this world is limited.



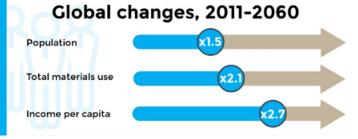


Global raw materials demand

Global demand for raw materials will more than double by 2060 compared to 2011.



Average global per capita income in 2060 will converge to 2011 OECD average levels

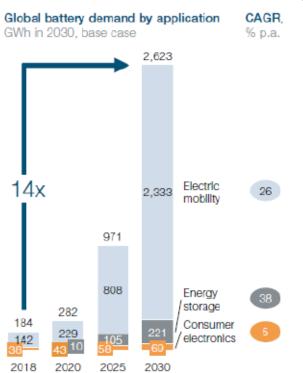


As the world's population grows, per capita consumption of raw materials would have to fall just to stabilize overall demand, but it actually continues to grow.





Growing global battery demand creates a need for recycling



- Global battery demand is expected to grow by a factor of 14 to reach 2600 GWh in 2030.
- Lithium-lon batteries for recycling in the EU in 2030:
 - 500.000 tonnes
- The recycling capacity for lithium-lon batteries in the EU in 2020:
 - 20.000 tonnes
- The recycling capacity needs to be increased by 25 times until 2030 to manage the flow of end-of-life batteries.

European Commission (2020): Impact Assessment Report. Proposal for a Regulation of the European Parliament and of the Council concerning batteries and waste batteries, repealing Directive 2006/66/EC and amending Regulation (EU) 2019/1020





Battery-Recycling

- Batteries are a special case for recycling:
 - They contain a comparatively large amount of raw materials that are in particularly high demand.
 - With the current rapid increase in the number of alternative systems such as electric vehicles, the volume of end-of-life batteries will also increase with a certain time lag.
 - Incorrectly disposed of batteries cause an enormous fire hazard.



Resource-saving and efficient recycling is particularly important.





Battery passport

- The design variety of the battery packs and the use of different cathode materials, such as nickel-manganese-cobalt or lithium-iron-phosphate, pose major challenges.
- Recycling-companies have to deal with hundreds of different types of batteries, with little to no information about the design and the used materials.

- > From the recycler's point of view, a certain degree of standardization would be desirable.
- > Different systems can be recycled if the necessary information is available, so batteries must have a digital passport that makes information easily and permanently accessible.





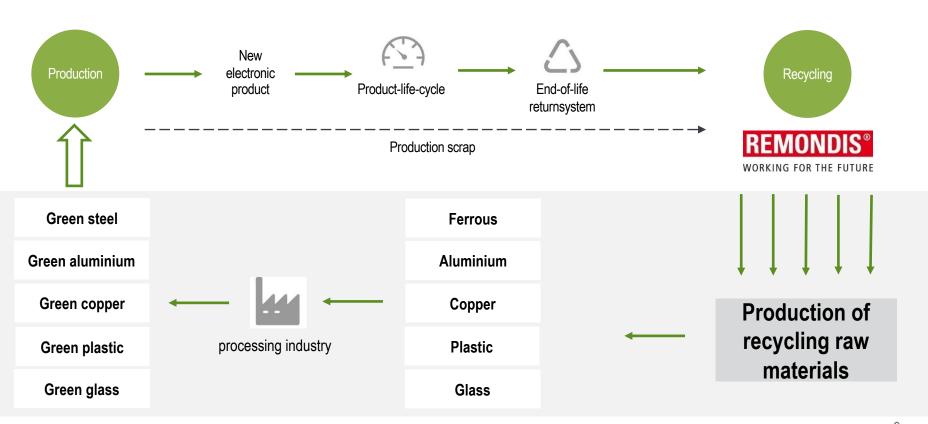
Waste from Electrical and Electronic Equipment (WEEE)

- WEEE will become increasingly important in the foreseeable future because of two main reasons.
 - 1. Depollution: WEEE contains a complex mixture of materials, some of which are hazardous.
 Without the right treatment WEEE would become a significant source of pollution.
 - 2. Recycling: Since many materials used in Electrical and Electronic Equipment are very scarce and raw material mining has severe ecological and geopolitical issues, recycling will become one of the main sources of critical raw materials.





Sustainability of WEEE recycling







Sustainability certificate of REMONDIS Electrorecycling GmbH

Savings using steel as an example



Output fractions of REMONDIS Electrorecycling GmbH

of 67.700 t/y

of

360.000

MWh

136.000 t/y

190.000 t/y

Substitution of pimary raw materials Energy in steelproduction

CO2-emission avoidance

Substitution of ores

*according to calculation by Fraunhofer Umsicht and TSR Recycling





Circularity starts with good products

- To make sure that recyceled materials are once again used in the production cyclus, there have to be incentives.
 - Only products that can be recycled to a high standard should be allowed onto the market.
 - Newly manufactured products should contain a minimum percentage of recycled materials.
 - Binding minimum criteria and targets are needed for environmentally oriented and sustainable public procurement.
 - In order for public and private buyers to be able to make environmentally oriented and sustainable purchasing decisions, the environmental compatibility and sustainability of all products must be accessible in the form of a label or product pass.