



WMF KPIs ALONG THE SUPPLY CHAIN – A MINING PERSPECTIVE

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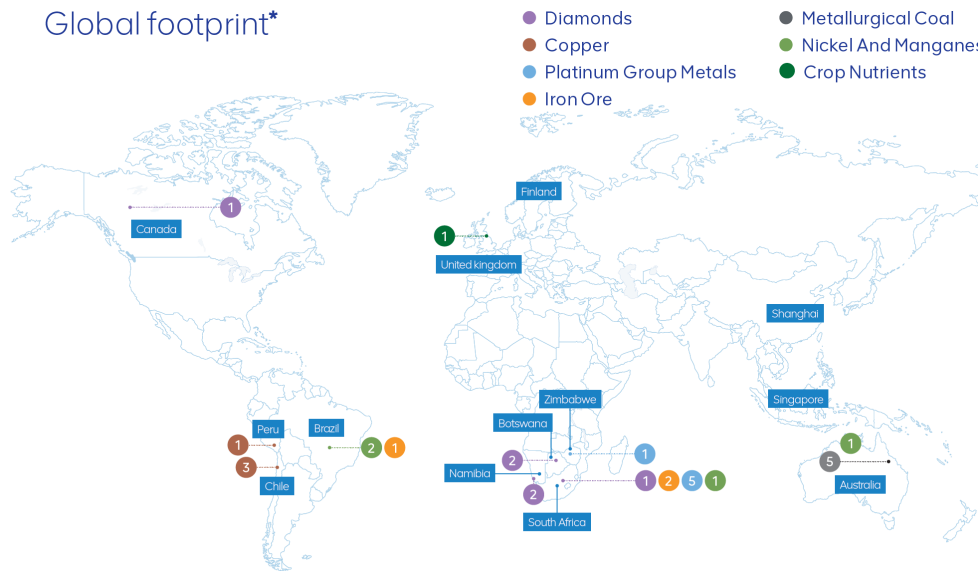
Alternative Performance Measures

Throughout this presentation a range of financial and non-financial measures are used to assess our performance, including a number of financial measures that are not defined or specified under IFRS (International Financial Reporting Standards), which are termed 'Alternative Performance Measures' (APMs). Management uses these measures to monitor the Group's financial performance alongside IFRS measures to improve the comparability of information between reporting periods and business units. These APMs should be considered in addition to, and not as a substitute for, or as superior to, measures of financial performance, financial position or cash flows reported in accordance with IFRS. APMs are not uniformly defined by all companies, including those in the Group's industry. Accordingly, it may not be comparable with similarly titled measures and disclosures by other companies.

WHO WE ARE

Our portfolio of world-class competitive mining operations and undeveloped resources provides the metals and minerals that enable a cleaner, more electrified world and that meet the fast growing consumer-driven demands of the world's developed and maturing economies.

Global footprint*



* Number of operating mining assets/major projects under development per business unit. Excludes assets agreed for sale.

Our purpose

Anglo American is re-imagining mining to improve people's lives.

Mining has a smarter, safer future. Using more precise extraction technologies, less energy and less water, we are reducing our physical footprint. We combine smart innovation with the utmost consideration for people, communities, our customers, and the world at large – to better connect the resources in the ground to the people who need them.

Our values

To live up to our Purpose, we are creating a culture that enables purposeful and high performing teams. We are committed to six values which guide how we conduct ourselves and help us create an organisation where all our people are treated in such a way that they bring the best of who they are to work. First and foremost is Safety.



Safety



Care and Respect



Accountability



Collaboration



Integrity



Innovation

WHO WE ARE

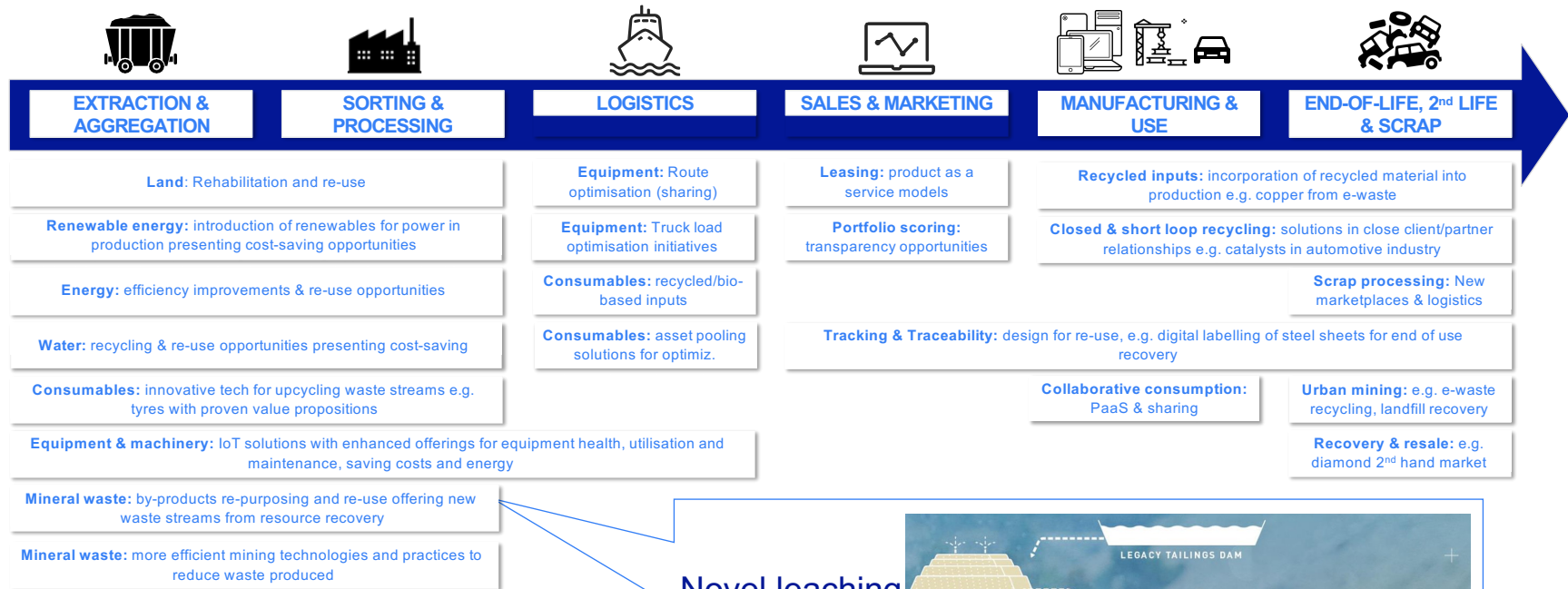
Our Holistic Approach To Sustainability



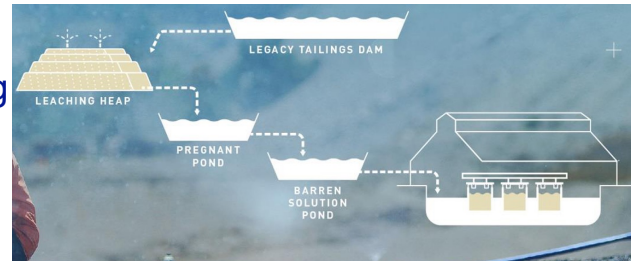
USE LESS

Circular Economy Principles All Along The Value Chain

KEY CE INITIATIVE AREAS TODAY



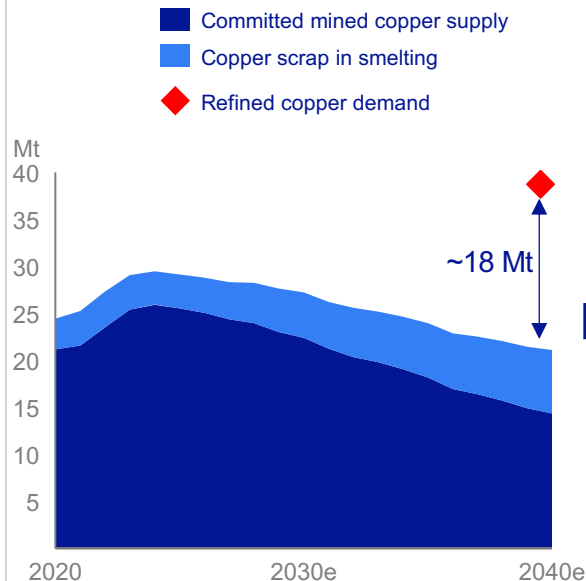
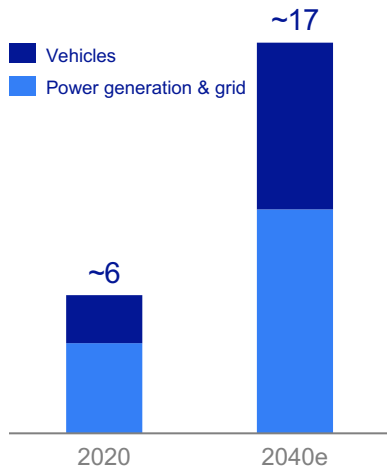
Novel leaching
+15%
recovery
+\$3-6/t



USE LESS

% Of Recycled Materials & End-of-life Recycling

Copper demand (Mt) for the energy transition from key sectors in a 1.5°C scenario¹



A carbon neutral world requires metals and minerals
&
Supply is constrained in a depleting industry

~60 new copper
mines the size of
Quellaveco needed
by 2040

USE LONGER

Provenance & Supply Chain Transparency

- Consumers don't just want transparency, they demand it!
- Anglo's Ethical value Chain Stretch Targets:
 - Mine certification and responsible sourcing
 - I. 2022: Half of operations to undergo third-party audits against responsible mine certification systems.
 - II. Responsible sourcing standard fully implemented.
 - III. 2025: All operations to undergo third-party audits against responsible mine certification systems.
 - IV. 2025 First Mine Certified



Initiative for Responsible
Mining Assurance

The IRMA standard offers the only third-party certification of industrial-scale mine sites for all mined materials that is governed equitably by the private sector, local communities, civil society, and workers

FEB 2021:

Unki PGM Mine

First to be IRMA 75 Certified



**ENSURE SUSTAINABLE CONSUMPTION
AND PRODUCTION PATTERNS**

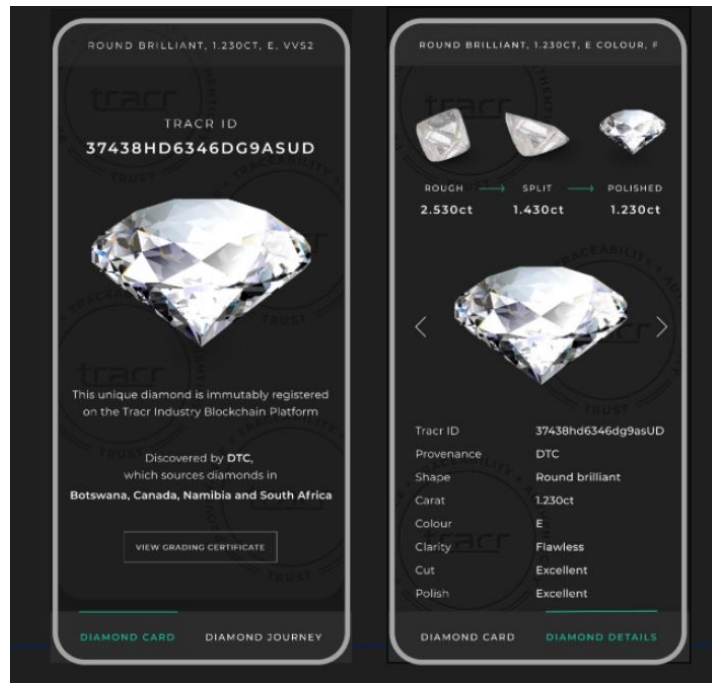
PRODUCT LIFETIME

TRACR

- De Beers group introduced world's first blockchain-backed diamond source platform at scale.
- Tracr™ has capability to provide provenance assurance for 100% of De Beers Group's diamonds from source to Sightholder to store.
- The Tracr platform brings together a range of leading technologies to support the identification of a diamond's journey through the value chain.

DE BEERS GROUP

tracr



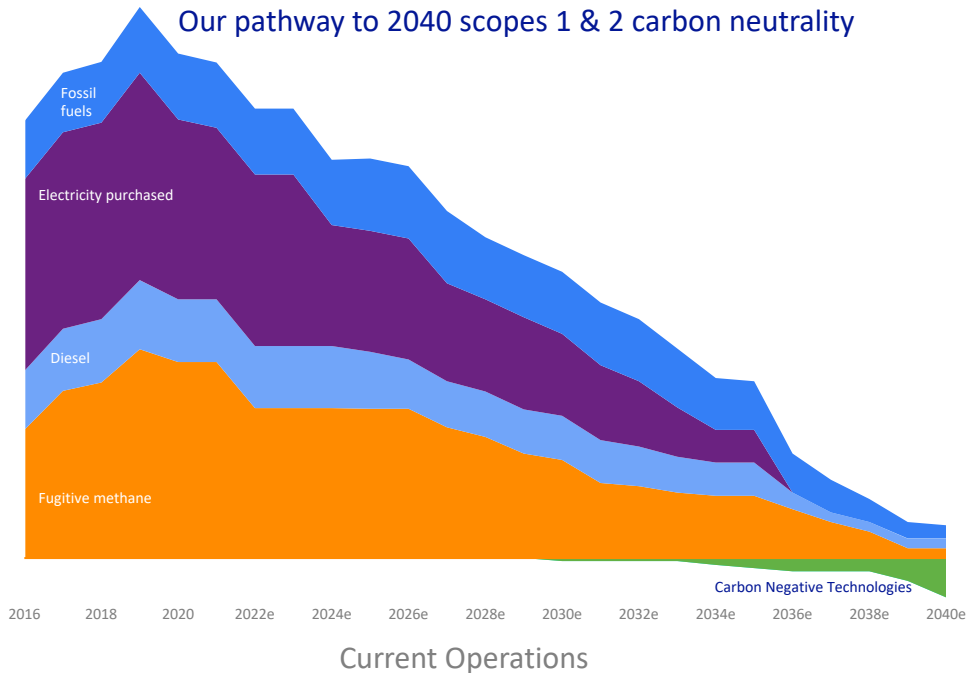
USE SMARTER

Energy & Emissions

- Emissions and energy are intricately linked.
- We have made a commitment to carbon neutral operations by 2040, that is Scopes 1 and 2.
- We are radically reducing energy consumption, switching to low carbon energy sourcing and significantly increasing the role of renewables in our energy mix.



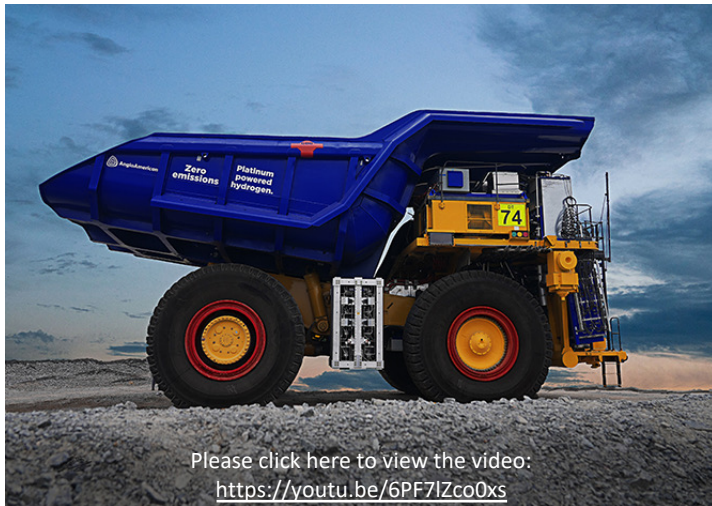
Our pathway to 2040 scopes 1 & 2 carbon neutrality



USE SMARTER

Energy - H2 Truck

Operation Ready



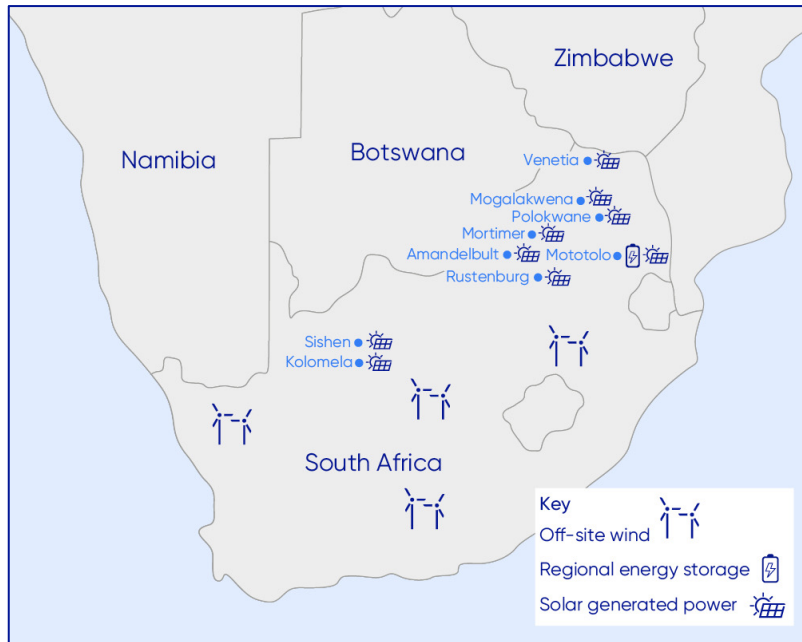
**World's First Zero-emission
Ultra-class Haul Truck**

Load Capacity of 290t
Regenerative Energy Capture
Fast Refuelling
More Power than Diesel Equivalent



USE SMARTER

Our unique ecosystem approach to decarbonisation is a catalyst for economic development within host countries



Partnership with EDF Renewables

Increased grid capacity
(3 – 5 GW)

Investment majority funded by
equity partners & debt financing

Supporting Just Transition

CONCLUSION

Megatrends Ahead Of Us





Thank you

WMF Material efficiency KPIs

Use Less	Buy-to-use	Material value in the product / material value used in production
	% of recycled materials	Weight of recycled / total weight of materials in new product
	End-of-life recycling	Weight of materials effectively recycled / total weight of materials
	Energy	Total energy consumption to produce the product
Use Longer	Product lifetime	Total lifetime of the product, from completion to waste
	Resale price	Resale price after Y years / initial price (Y is industry specific)
Use Smarter	% of innovative materials	Weight of new or innovative materials / total weight of materials
	Product performance vs. weight	Performance measurement of the product key functions vs. weight
	Overall product usage	% of the time the product is used relatively to its full capacity