





## WE ARE DEVELOPING INNOVATION AND MOBILITY SOLUTIONS FOR THE FUTURE.

OUR ADVANCED TECHNOLOGIES OFFER INTEGRATED, CUSTOMER-ORIENTED, SUSTAINABLE SOLUTIONS.





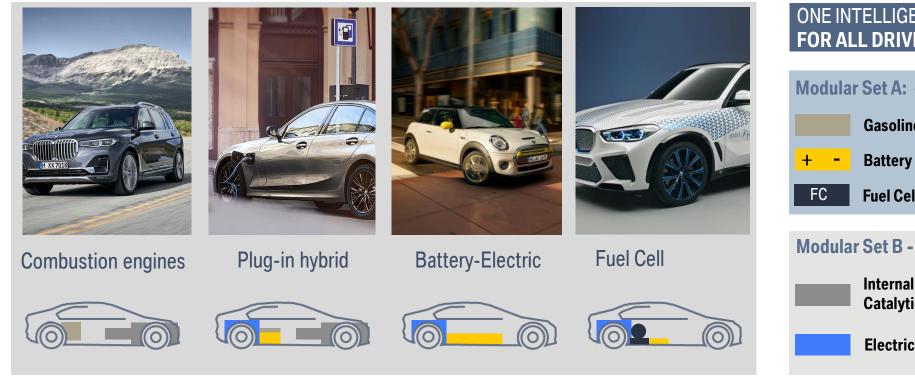
### Significant progress could be achieved

- in conserving the ecosystem,
- in promoting e-mobility and autonomous driving,
- in optimizing solutions to the requirements of our customers,

by offering an expanded portfolio of drivetrains and adapting to specific situations.

We have accepted the challenges of future mobility as an opportunity for innovation in all key areas of our value chain.

# THE POWER OF CHOICE - MODULAR DESIGN INCREASES THE POTENTIAL, ACCEPTANCE AND PROMOTION OF MOBILITY.



ONE INTELLIGENT ARCHITECTURE
FOR ALL DRIVETRAINS.

Modular Set A: - Energy Storage Device 
Gasoline Tank

+ - Battery

FC Fuel Cell

H<sub>2</sub> Hydrogen Tank

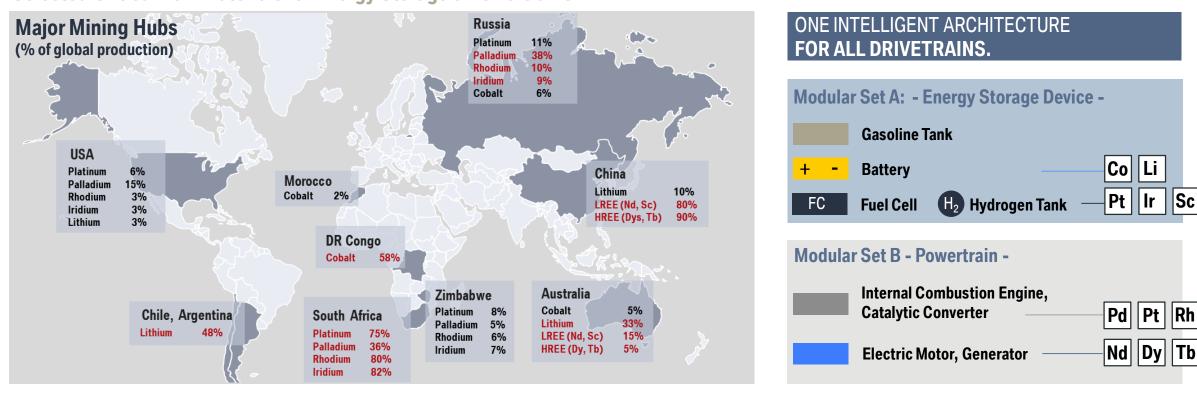
Modular Set B - Powertrain 
Internal Combustion Engine,
Catalytic Converter

Electric Motor, Generator

There is no universal solution covering the complete spectrum of customers' mobility needs, sustainability requirements and technological and economic constraints. Various alternative drive systems offer solutions for each situation.

# CRITICAL RAW MATERIALS. WITH TECHNOLOGICAL DEVELOPMENT, THE IMPORTANCE OF HIGH-TECH MATERIAL IS GROWING.

**Selected Critical Raw Materials for Energy Storage & Powertrains.** 

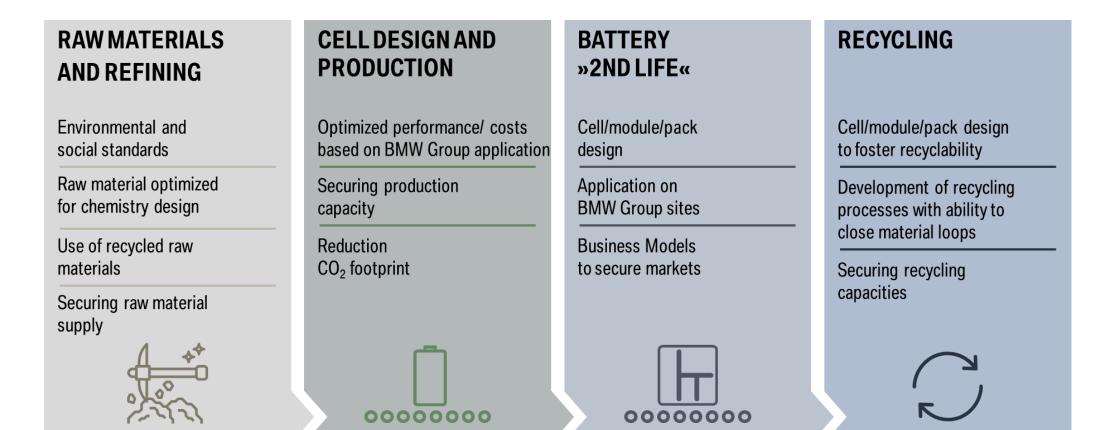


The BMW Group develops and implements optimal strategies taking into account the demand for critical raw materials.

## THE BMW GROUP IS STRONGLY ENGAGED ACROSS THE BATTERY VALUE CHAIN TO MANAGE RISK OF CRITICAL MATERIALS AND SECURE LONG-TERM PROFITABILITY.







Integrated risk management approach has already been successfully implemented for Cobalt and Lithium.

# HYDROGEN FUEL CELL POWERED VEHICLES ARE VERY PROMISING ADDITIONAL OPTIONS TO BATTERY-ELECTRIC DRIVE SYSTEMS.



### Why hydrogen will play a role in mobility 2030+

**Key Perspectives** 

#### Customer

#### FCEVs are attractive for customers ...

- · without charging possibility (home, work),
- · with need for flexible usage,
- · with high demand for availability.

#### **Vehicles**

#### Advantageous in relation to

- high energy demand / throughput,
- large ranges and / or trailer operation,
- · less weight compared to BEV.



### **Energy System**

#### H2 in the energy system attractive than ...

- transportable long-term storage for renewable energy,
- sector coupling energy system with buildings / industry / traffic.

### Infrastructure

#### Attractive because ....

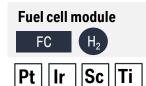
- Construction of H2-Industry + fuel station network (state funding JP, CN, Ko, CA, D),
- Studies: H<sub>2</sub> fuel stations cheaper than extensive charging infrastructure.

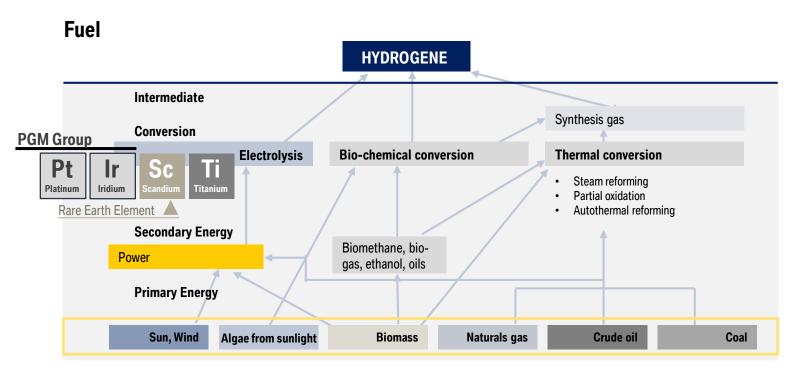
### "BMW i Hydrogen NEXT" (IAA Frankfurt, 2019)

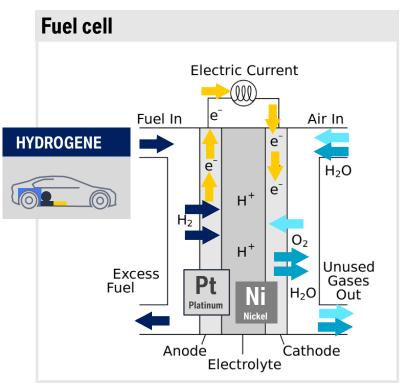


The BMW Group is proving its competence and potential in hydrogen-powered fuel cell technology, thereby expanding its electrified vehicle portfolio.

# ADVANCED DRIVE TECHNOLOGY BASED ON FUEL CELLS INCREASES FUEL OPTIONS. AVAILABILITY OF PLATINUM GROUP METALS IS CRUCIAL.





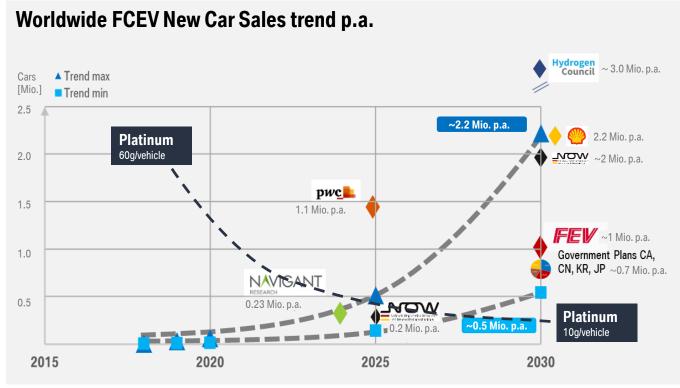


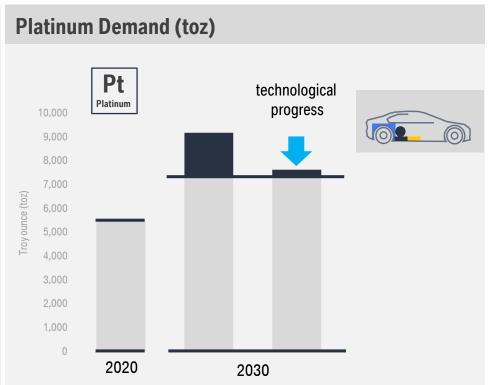
Developing new technologies, criticality of raw materials as an important factor must be given special attention.

# THE USE OF PLATINUM GROUP METALS SHOULD BE REDUCED AND AVOIDED IN NEW TECHNOLOGIES AS MUCH AS POSSIBLE.









## BMW GROUP - SOLVING CHALLENGES WITH INNOVATIVE SOLUTIONS. OUR 5<sup>TH</sup> GENERATION ELECTRIC DRIVETRAIN WILL BE RARE-EARTH-FREE.









### **Extraction and processing of rare earth elements in production of magnets.**





## **Risk management through** technological advances.

The BMW Group is systematically reducing its dependence on critical resources by introducing relectric drivetrains free of rare-earth materials (2020).

# BY OFFERING "THE POWER OF CHOICE" THE BMW GROUP MEETS THE FUTURE REQUIREMENTS OF A SUSTAINABLE SOCIETY.



### Challenges on the way to a sustainable future

- Find global solutions taking into account all relevant aspects.
- Openness to technological ideas and strategies.
- Cross-sectoral approaches and integrated solutions.

## The BMW Group ensures product / technology leadership through

- Pursuing unbiased technological strategies and offering top products.
- Modular designs and customer-tailored solutions.
- Promoting sustainability in the supply chain. Active resource management.
- Close cooperation with our strategic partners