



# Smarter, longer, less - Future of high-energy density cathode active materials

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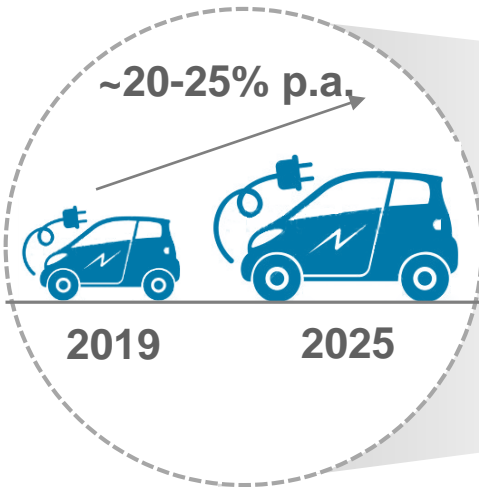
June 13<sup>th</sup>, 2019



WORLD  
MATERIALS  
FORUM

# Capture the fast growth of battery materials market

Electromobility (E-Mobility)  
drives battery materials growth



**Market projections for 2025\*:**

**10-15 million** electric vehicles built per year

**700-1,000 kt of CAM** in E-Mobility

**€25-30 billion CAM** market size

Chemistry of cathode active  
materials (CAM) is key to  
address E-mobility challenges



**Recent reports & OEM announcements indicate even stronger growth**

- Electric vehicles (EV): BEV and PHEV; numbers capture various growth scenarios and BEV vs PHEV ratios
- Plug-in hybrids: PHEVs
- Pure battery EVs: BEVs
- \* Source: consolidated market views from LMCA, Bloomberg, BMO, Bernstein

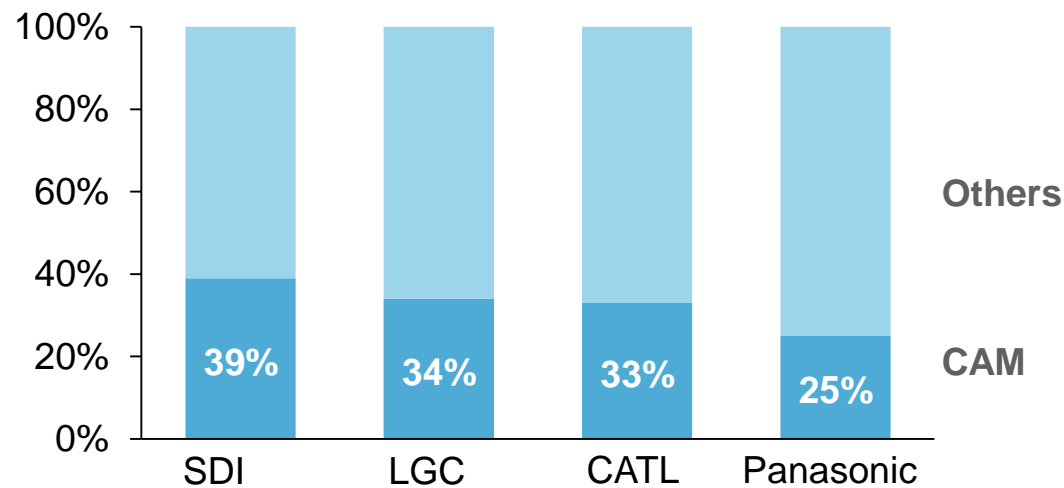


# Battery cell value chain

CAM is the major cost driver with around 1/3 of total cell cost in the EV industry



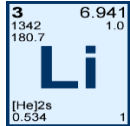
## Cell cost breakdown of major market players



Source: UBS Evidence Lab

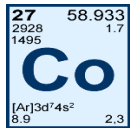
# Metals are the main driver for CAM's performance and cost

## Lithium



- Sourcing via brining or mineral route
- Sustainability challenges to be addressed

## Cobalt



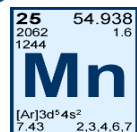
- Expensive only as Ni or Cu mining by-product (high dependency on DRC)
- Sustainability challenges to be addressed

## Nickel

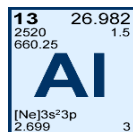


- Driver of energy density and key to lower cost
- Too high content drives stability issues and gassing

## Manganese



## Aluminium



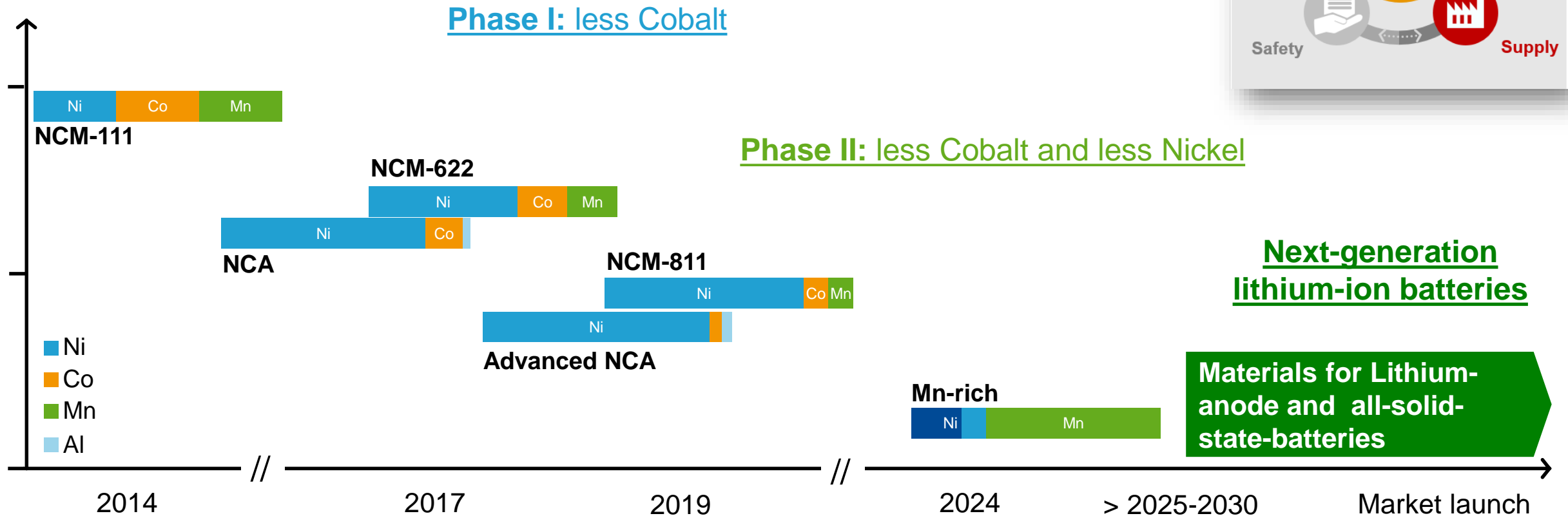
- Sustainability subject to regular assessments
- Materials readily available in the correct grades and product form

**Sustainability and availability need to be addressed by the industry**

# CAM technology roadmap: past, present & future

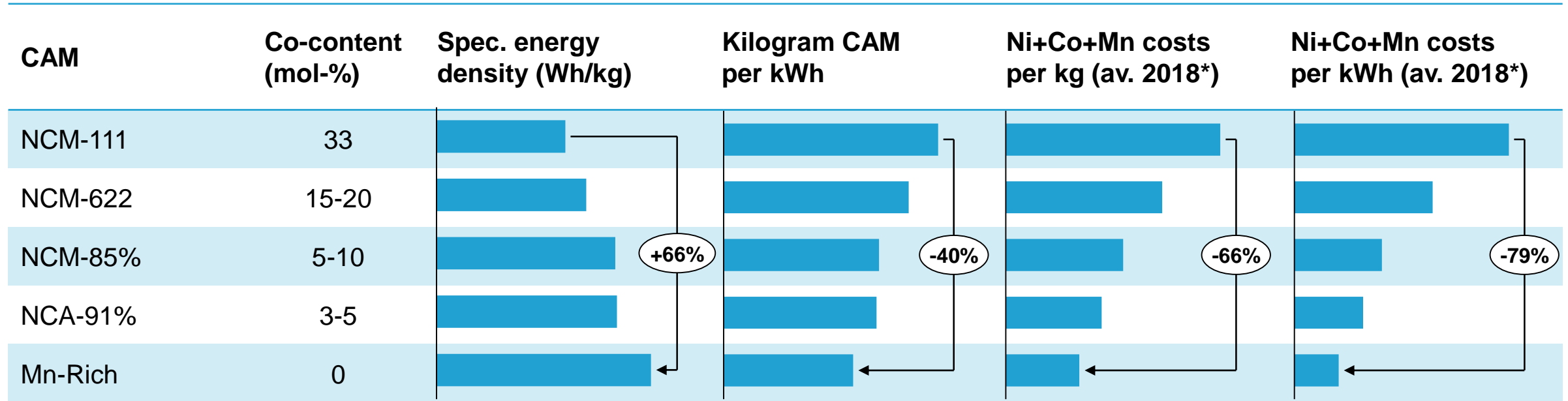
Trend to use less Cobalt followed by less Cobalt & Nickel

Cost €/kWh\*



# Smart new CAM with higher energy density

Key enabler for less material consumption and longer driving range



\* Average metals costs (Co, Ni, Mn) in CY 2018

## ■ Increasing energy density in CAM through innovations

- ▶ Smart combination of CAM technology and battery design: smaller batteries with improved performance
- ▶ Longer driving range or less materials to achieve certain range
- ▶ Less use of metals and thus less cost per kWh

# CAM production trend: Lower cost, less environmental impact, less energy consumption, improved sustainability



## Sustainability

- Less CO<sub>2</sub> footprint
- Use of recycled materials
- Increased use of renewable energy

## Efficiency

- Big-volume manufacturing, high throughput
- High consistency of quality
- Lower energy consumption
- Automation and Industry 4.0



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**Continuous process optimization to ensure highly efficient and sustainable production of CAM**

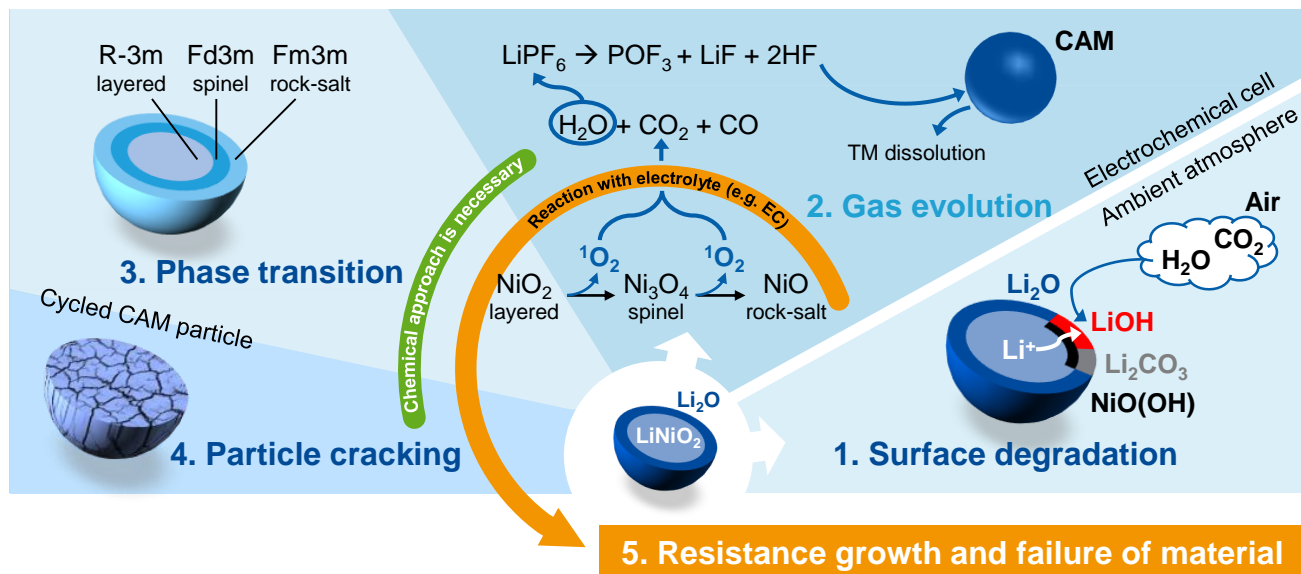
# Smarter solutions to tackle the challenges in Nickel-rich CAM development

Overcome the intrinsic instability of Ni-rich CAM by Doping / Washing / Coating



Surface reactions of CAMs in the cell and at ambient conditions

Phase transition by cation migration and oxygen release



Bulk stabilization and surface treatment

Eliminate the reaction of  $\text{H}_2\text{O}$  with CAM

## ■ Improve bulk stability

- ▶ Tailoring morphology and structure
- ▶ Element doping/element substitution

## ■ Surface stabilization

- ▶ Reactive coating: Li incorporation by formation of non-reactive compounds on surface
- ▶ Reduce the amount of water extractable lithium

- Deactivation mechanism of Ni-rich CAM is understood
- Doping, Surface washing and Coating as countermeasures



# Smarter, longer, less – CAM innovations for a better and more sustainable E-Mobility

Short and reliable  
supply chain

Sustainable raw  
materials sourcing



CO<sub>2</sub> footprint

High  
local content

## Future drivers

- Smart innovations in product development and production to improve performance while using less materials (metals)
- Higher energy and recycled materials for improved sustainability of E-mobility
- Less resources used in production and in final product



We create chemistry